



# Norman H. Fuss

Acting Director, Strategic Integration



Mr. Norman Fuss is the Acting Director for the Strategic Integration Directorate, Defense Threat Reduction Agency. He coordinates with internal and external stakeholders to shape DTRA's response to Department challenges and priorities in order to focus the Agency's operations, activities and investments to maximize their cumulative effect in support of our warfighting customers. He has the trifecta of employment with DTRA, having served over 17 years with the Agency in uniform, as a contractor, and as a DoD Civilian.

Mr. Fuss is a retired Army Colonel. After graduating from West Point, he was commissioned as an Armor officer and served on the East-West German border in the last days of the cold war. After serving in Desert Storm, he transferred to Military Intelligence, and later became a Russian Foreign Area Officer (FAO). After FAO training and receiving an MA in Russian and East European Studies from Yale, he served again in Germany with the US Army in Europe, building a program for Intelligence Security Cooperation with new NATO allies. Afterwards, he went to work with DTRA and was the branch chief for the START treaty monitoring program, running a 24/7/365 monitoring station outside the front gates of the Russian ICBM production facility at Votkinsk. He volunteered for duty in Afghanistan and served as the Executive Officer for the Strategic Plans Section (CJ5), Combined Security Transition Command-Afghanistan (CSTC-A) where he coordinated, wrote and implemented the plan to create and merge the NATO Training Mission-Afghanistan with CSTC-A and advised the Afghan Office of the National Security Council on their National Threat Assessment and National Security Strategy. After promotion to Colonel, he was assigned as the Chief of DTRA Europe, overseeing DTRA's European Division responsible for Conventional Arms Control. He ended his military career with the US Army in Europe as head of the command's security cooperation division.