

Operations & Integration Directorate

Mr. Kyle Lampela, Director



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Operations & Integration Directorate (OI)



Mission: Provide operational understanding and analytic support to coordinate Agency operations, actions, and investments targeted to strategic outcomes and their effects against NDS threats

Operations & Integration
Directorate
OI
(Mr. Kyle Lampela – SES 2)



Operational Analysis Department
OI-OA
(BG David Warshaw)



Conduct threat network analysis focused on NDS priorities of China, Russia, Iran and DPRK in support of the GCCs and TSOCS efforts to conduct great power competition below the level of armed conflict and enable the Joint Force to detect and defeat terrorist WMD networks

Operations Department
OI-OP
(Mr. Don Cooper – SES 2)



Enable and support CCMDs, the Interagency, and International Partners to conduct great power competition through coordinated operations, actions, and investments, sensitive activity missions, and through modeling and predictive capabilities

Mission Support Department
OI-MS
(Mr. Jim Craft – SES 1)

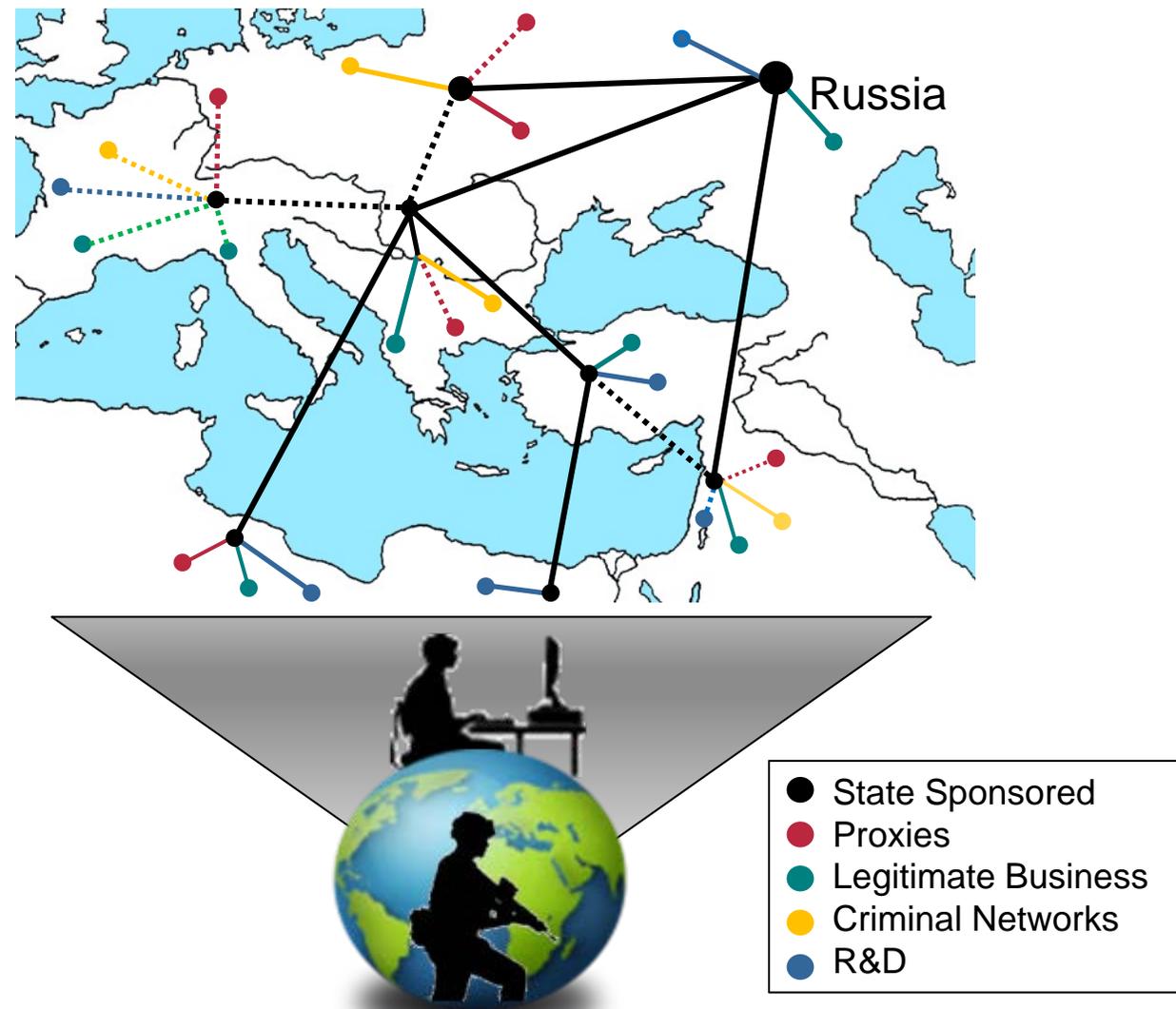


Deliver rapid collection, fusion, analysis, and dissemination of operational information to DoD, IC, and the Interagency while providing integrated, effective security and counterintelligence services to enable the Agency's mission of defeating threat networks

Counter Threat Network Approach



- Threat networks exist across disparate yet interconnected sectors
- Networks are transient and change rapidly
- Countering threat networks requires:
 - Expansive data sources
 - Advanced software tools
 - Experienced & trained analysts
 - Experienced operational advisors
 - Access to special access programs
 - Operational security specialists
 - Embedded support with operational units
 - Partnerships across the Interagency to leverage accesses and authorities

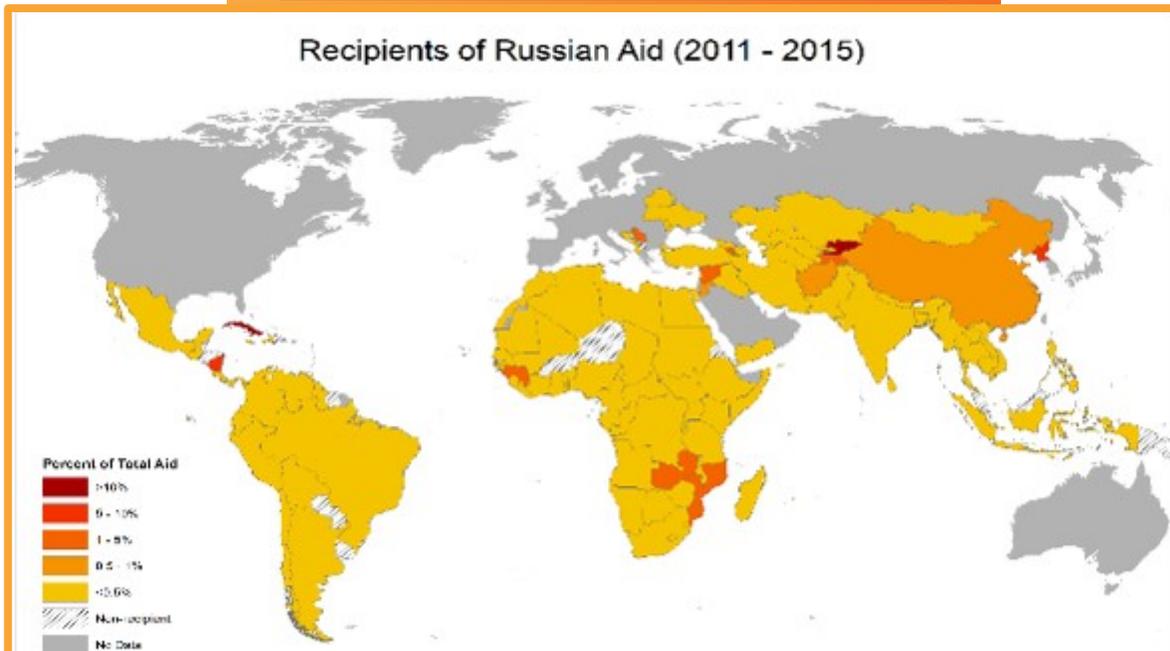




Operational Analysis Department

Mission Priority: Conduct threat network analysis focused on NDS priorities of China, Russia, Iran and DPRK in support of the GCCs and TSOCS efforts to conduct great power competition below the level of armed conflict and enable the Joint Force to detect and defeat terrorist WMD networks

OPERATIONAL OUTCOME



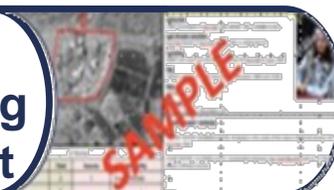
Network Analysis of Russian foreign aid recipients informs how DTRA plans its foreign partnership building program to counter Russian influence globally

CORE CAPABILITIES

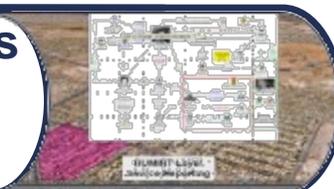
- Great Powers & Proxies Analysts
- CCMD & TSOC Analytical Support
- Advanced Analytic Disciplines



- Counter Violent Extremist Orgs
- Joint Special Operations Targeting
- Effects-based Operations Support



- Priority Intelligence Requirements
- Functional / Weapons Analysts
- Mission Directorate Analysts



- Operation Inherent Resolve
- Resolute Support Mission





Operations Department

Mission Priority: Enable and support CCMDs, the Interagency, and International Partners to conduct great power competition through coordinated operations, actions, and investments, sensitive activity missions, and through modeling and predictive capabilities

CORE CAPABILITIES

- Joint Operations Center
- Contingency Response
- Readiness and Deployment

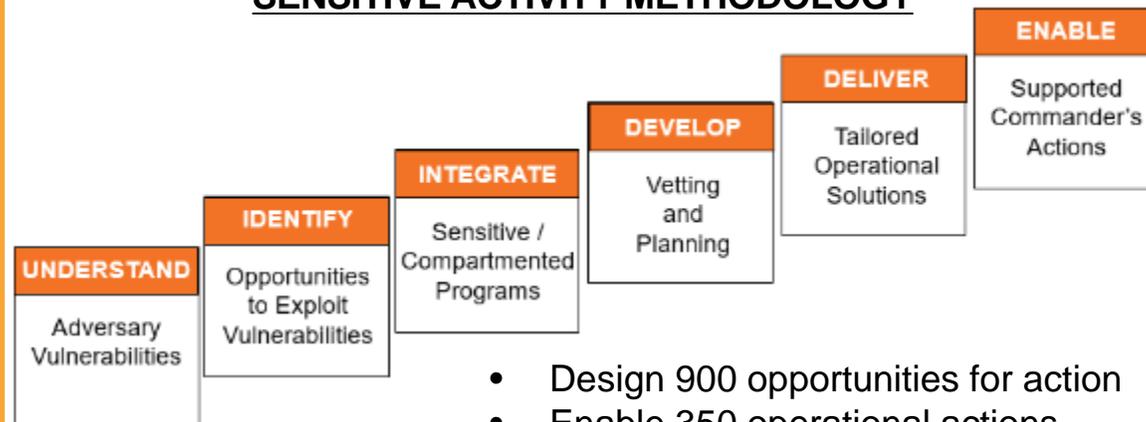
- Liaison / Integrator Teams
- Interagency / Partner Outreach
- Network Analysis Training

- Operational Statistics Forecasts
- Decision Support Teams

- Operational Advisors
- Sensitive Activity Advisors
- Improvised Threat Advisors

OPERATIONAL OUTCOME

SENSITIVE ACTIVITY METHODOLOGY



- Design 900 opportunities for action
- Enable 350 operational actions
- Measure 130 operational effects

Create dilemmas for adversaries and impose economic, political, and military costs on Chinese, Russian, and Iranian Proxies and Terrorist Threat Networks



OI Global Footprint

FVEY Partners



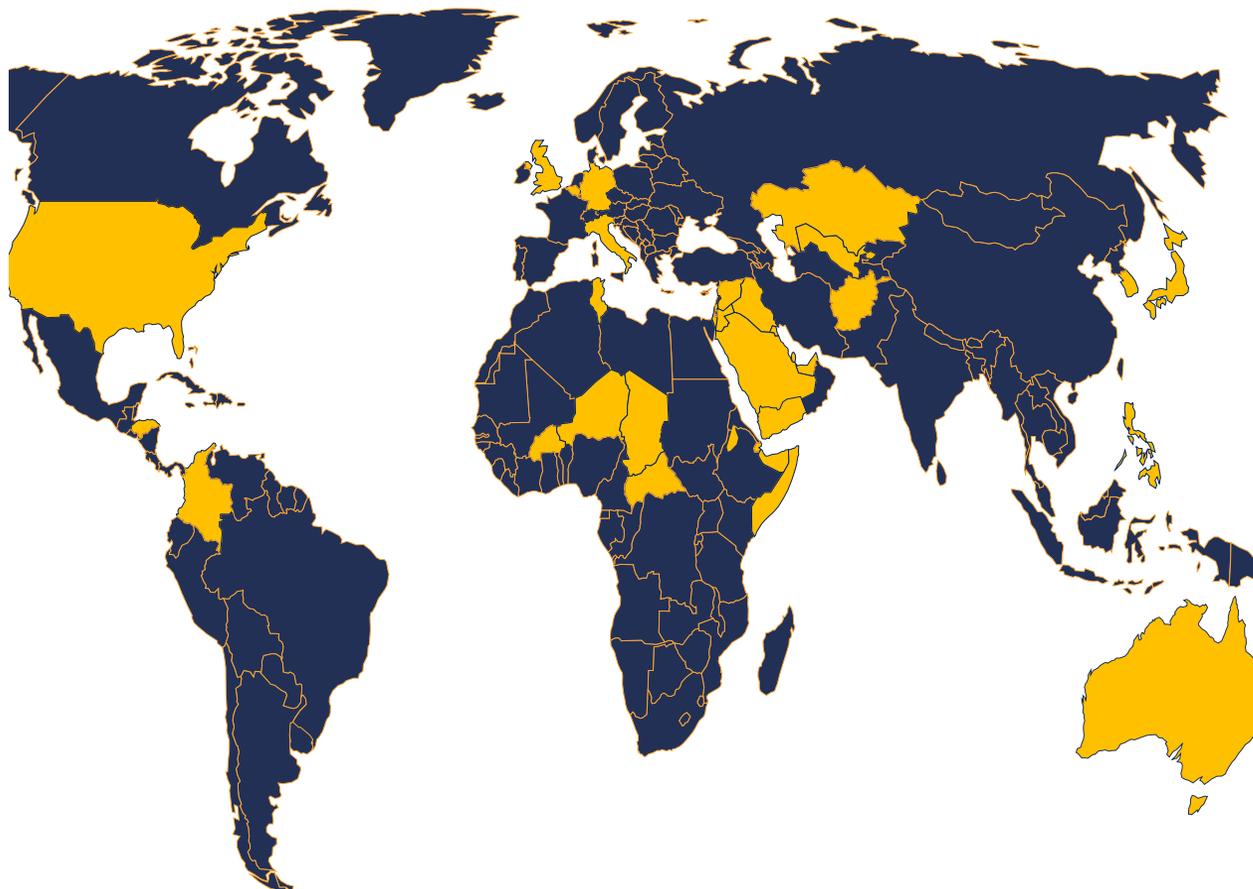
UK, CAN, & AUS LNOs
 AUS Threat Analyst
 Great Power Comp
 Planning / Info Sharing
 Regional BPC Collabs

OI at DTRA Locations

Kaiserslautern	Ft Belvoir
Kirtland AFB	Reston
Eglin AFB	Herndon
Travis AFB	Crystal City

Interagency Presence

OI Embeds in IA	IA Embeds in OI
DHS-(CBP)	DHS
DOJ-(FBI, DEA)	CDC
DOS	NNSA
	NRO



**OI personnel in 30 countries and 4 USG Agencies
 Enable Geographic and Functional CCMDs
 in support of 22 Named Operations**

CCMD SUPPORT





Mission Support Department

Mission Priority: Deliver rapid collection, fusion, analysis, and dissemination of operational information to DoD, IC, and the Interagency while providing integrated, effective security and counterintelligence services to enable the Agency's mission of defeating threat networks

OPERATIONAL OUTCOME

(U) Possible Bed Down Location

Hacienda Las Palomas
45200 Tesistán, Jalisco, Mexico

Single gate access

34 Tweets identified in and around building at 20.790657, -103.484775 (AUG 17 and NOV 19)

(U) Carlos Joaquin Yanez-Arellano

(U) Significance: Target runs a currency exchange and money wiring service based in Guadalajara, MEX that is part of a multi-billion dollar Chinese money laundering organization

Enabling USNORTHCOM GPC, Integrators collaborated with DHS to develop the pattern of life of a primary Mexico-based Chinese Money Laundering Organization

CORE CAPABILITIES

- Capability Data Integrators
- Virtual Modeling Analysis
- Threat Network Methodology
- JWICS Network Analysis Tools
- Federated Non-Traditional Data
- Deployable Communications Kits



- Visitor & Personnel Security
- Physical, Facilities, Site Security
- Mission / Information Security
- Special Access Programs
- Foreign Disclosure Release
- Counterintelligence





Integrated Mission, Analytics, and Operations (IMAX) Acquisition Strategy

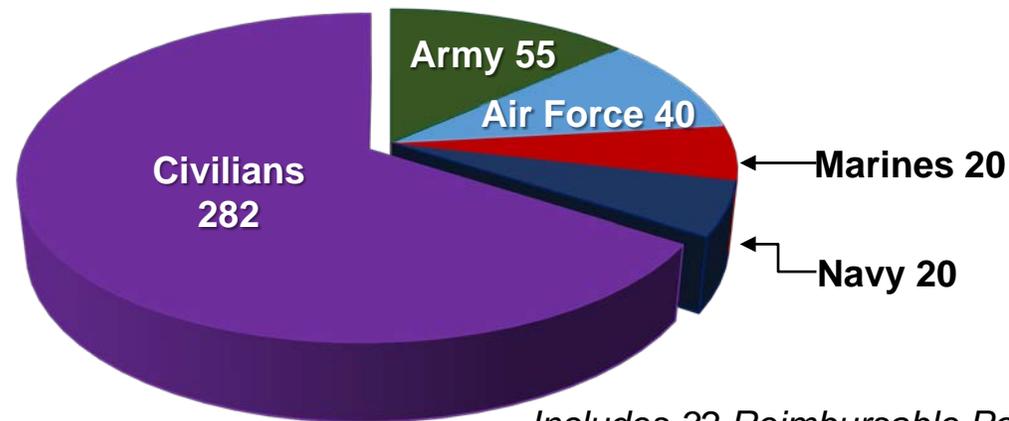
- IMAX is a portfolio of four Task Orders (TOs) in support of DTRA
 - Primarily, but not exclusively, focused on OI Directorate requirements
 - Decisive Action (DA)
 - Global Situational Awareness (Global SA)
 - Mission IT (MIT)
 - Planning, Operations, and Advisory Services (POAS)
- Managed by General Services Administration (GSA) Federal Systems Integration and Management Center (FEDSIM)
 - IMAX TOs will use GSA best-in-class category management Multiple Award – Indefinite Delivery/Indefinite Quantity parent contract vehicles (OASIS or Alliant)
 - Four separate IMAX TO award dates are planned throughout Q3 and Q4 FY2021

All inquiries regarding IMAX should be referred to the GSA FEDSIM Group Manager for the DTRA Portfolio, Mr. Larry Blocker (larry.blocker@gsa.gov)



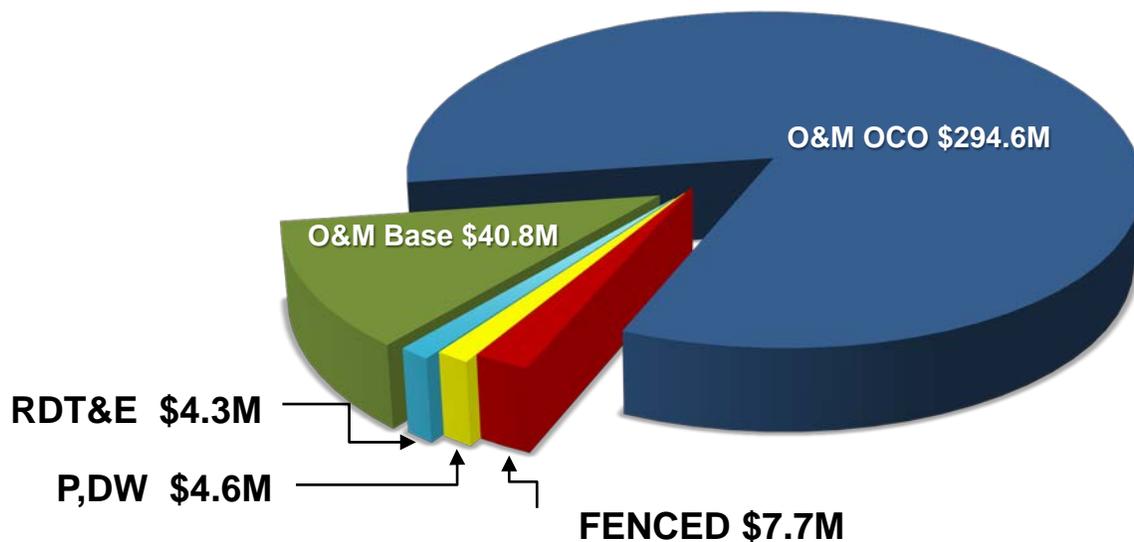
FY 2020 OI People and Budget¹

Total OI Budgeted Personnel: 417
(135 Military² & 282 Civilian)



Includes 32 Reimbursable Positions

Total OI Appropriations: \$352.0M



Operations and Maintenance (O&M)
Research Development, Test and Evaluation (RDT&E)
Procurement, Defense-Wide (P, DW)
Overseas Contingency Operations (OCO)

¹ Includes Fenced Programs

² Excludes Mobilized Reservists and FVEY staff



Summary of OI Support to Counter Threat Networks

OPERATIONAL OUTCOMES

NETWORK APPROACH

- **Experienced** analysts and integrators **embedded** with action arms at the **tactical edge**
- Integrate **interagency** and **operational data** to understand threat networks
- Leverage purpose built **analytical tools** to deliver unique outcomes
- Understand **enemy tactics, techniques, and procedures** in the operating environment to design solutions
- Develop course of action for **sensitive activity operations**

Identify previously unknown threat activity



Solve an asymmetric problem;
Impose costs on competitors

Support counter threat network actions with tools and methods



Mitigate threat to DTRA's mission, programs, and people

INTEGRATED CAPABILITIES Network Analysts, Data Integrators, Operational / Sensitive Activity Advisors, CCMD / Interagency Embeds, and Security Specialists integrate methodologies, operational experience, and data